### Introduction

In Ron Lieber's article "Why the Equifax Breach Stings So Bad," the aftermath of the Equifax data breach is explored, revealing the profound sense of helplessness and vulnerability experienced by individuals whose personal data was compromised. Lieber highlights the invasive nature of the credit reporting industry, where companies like Equifax wield significant influence over individuals' financial data, often without adequate recourse for consumers. The article also mentions corporate irresponsibility, such as Equifax's initial response to the breach and the questionable actions of its executives. (Lieber 2017) These details illuminate the systemic flaws in the current credit reporting system and the urgent need for reform to better protect consumers' data and rights. In this Case Analysis, I will argue that the Equifax breach harmed individuals by exposing them to financial risks and uncertainties, and that this breach represents a significant moral failing on the part of Equifax and the credit reporting industry.

### Friedman

In analyzing the Equifax data breach case through the lens of Friedman's theory of corporate social responsibility (CSR), we first need to understand Friedman's central concept: the idea that the primary responsibility of a corporation is to maximize profits for its shareholders within the bounds of the law. According to Friedman, corporations should focus solely on their economic interests and leave social and environmental concerns to individuals or the government. (Friedman 1970) This perspective emphasizes the importance of efficiency and economic performance in achieving corporate objectives.

Applying Friedman's concept to the Equifax case, we can see that the company's primary goal was to maximize profits by collecting and selling consumer data to lenders and other businesses. Equifax, like other credit reporting agencies, operated within the boundaries of the law, albeit with some controversy surrounding its practices and the security of its systems. From Friedman's perspective, Equifax's actions leading up to the breach, including its collection and monetization of consumer data, align with its mandate to maximize profits for shareholders.

However, when assessing Equifax's response to the breach itself, we encounter ethical questions beyond profit maximization. The breach exposed sensitive personal information of millions of individuals, jeopardizing their financial security and privacy. Equifax's initial response, which included charging fees for credit freezes and inadequate communication with affected consumers, could be seen as prioritizing short-term financial interests over the well-being of its customers.

From a deontological perspective, which emphasizes the inherent morality of actions rather than their consequences, Equifax's actions fall short of ethical standards. Deontologists argue that certain actions are inherently right or wrong, regardless of their outcomes. In this case, Equifax's failure to adequately safeguard consumer data and its subsequent mishandling of the breach violate principles of fairness, honesty, and respect for individuals' autonomy and privacy.

In assessing Equifax's actions through deontology, we can conclude that the company had a moral obligation to prioritize the protection of consumer data and to respond transparently and ethically to the breach. Charging fees for credit freezes, delaying notifications to affected individuals, and failing to take sufficient responsibility for the breach represent ethical lapses that cannot be justified solely by a profit-driven mindset.

Moving forward, Equifax and other corporations in similar positions must recognize their ethical responsibilities to stakeholders beyond shareholders, including customers, employees, and the broader community. This entails implementing robust security measures, fostering a culture of transparency and accountability, and prioritizing the protection of consumer data over short-term financial gains. By adhering to ethical principles grounded in respect for individuals' rights and dignity, corporations can contribute to a more just and sustainable society, aligning with broader societal expectations of corporate responsibility. Therefore, in light of the Equifax case, the right course of action would have been for Equifax to prioritize ethical considerations over profit maximization, taking proactive steps to prevent data breaches and mitigate their impact on affected individuals.

## **Anshen**

Anshen's central concept of "Corporate Moral Responsibility" (Anshen 2001) delves into the ethical obligations of corporations beyond mere legal compliance. Unlike Friedman's narrow focus on profit maximization, Anshen argues that corporations have a broader responsibility to consider the moral implications of their actions on various stakeholders, including customers, employees, communities, and the environment. This concept emphasizes the importance of corporate ethics, integrity, and accountability in decision-making processes.

Applying Anshen's concept to the Equifax data breach case, we can discern a stark contrast between the company's legal compliance and its ethical responsibilities. While Equifax may have operated within the bounds of the law in collecting and monetizing consumer data, its actions regarding the breach and subsequent response raise

significant ethical concerns. The breach exposed sensitive personal information of millions of individuals, compromising their financial security and privacy. Equifax's initial response, marked by a lack of transparency, inadequate communication, and attempts to profit from the situation by charging fees for credit freezes, reflects a disregard for its broader moral responsibilities.

In assessing Equifax's actions through the lens of corporate moral responsibility, it becomes evident that the company failed to uphold ethical standards in safeguarding consumer data and addressing the breach's aftermath. Anshen would argue that Equifax had a moral obligation to prioritize the well-being and rights of its customers over short-term financial gains. By prioritizing profit over ethics, Equifax not only violated the trust of its customers but also undermined its credibility and reputation as a responsible corporate citizen.

Using the ethical tool of deontology to assess Equifax's actions in the case, we can further highlight the ethical shortcomings of the company's behavior. Deontology emphasizes the inherent morality of actions, irrespective of their consequences. From a deontological perspective, Equifax's failure to adequately protect consumer data and mishandle the breach violates fundamental ethical principles such as honesty, fairness, and respect for individuals' autonomy and privacy. Charging fees for credit freezes, delaying notifications to affected individuals, and failing to take sufficient responsibility for the breach represent breaches of ethical duties that cannot be justified solely by a profit-driven mindset.

In light of this analysis, it is evident that Equifax should have taken a more ethically responsible approach to the data breach. Instead of prioritizing short-term financial interests, the company should have prioritized the protection of consumer data, transparency, and accountability. Equifax should have promptly communicated with affected individuals, offered free credit freezes, and taken proactive steps to prevent future breaches. By adhering to ethical principles grounded in corporate moral responsibility, Equifax could have demonstrated its commitment to ethical behavior and the well-being of its stakeholders, thereby mitigating the negative consequences of the breach and rebuilding trust with its customers and the broader community.

### Conclusion

The analysis of the Equifax data breach case through the perspectives of Friedman's concept of corporate social responsibility (CSR) and Anshen's concept of corporate moral responsibility reveals significant ethical lapses on the part of Equifax. While Friedman's theory emphasizes profit maximization within legal boundaries, it fails to

address broader ethical considerations beyond economic interests. Anshen's concept, on the other hand, highlights the importance of corporate ethics, integrity, and accountability in decision-making processes.

Through deontology, Equifax's actions are found to be ethically problematic, as they violate fundamental ethical principles such as honesty, fairness, and respect for individuals' autonomy and privacy. Equifax failed to prioritize the protection of consumer data and mishandled the breach, demonstrating a lack of corporate moral responsibility.

However, it's essential to acknowledge potential objections to this position, such as the argument that Equifax's primary obligation is to its shareholders and that prioritizing ethics over profit could undermine the company's competitiveness in the market. While these concerns are valid, it's crucial to recognize that ethical behavior and long-term corporate sustainability are not mutually exclusive. By prioritizing ethical considerations and demonstrating corporate moral responsibility, Equifax could rebuild trust with its customers and enhance its reputation in the long run.

# Works Cited

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